



A Model-Based Engineering Method for System, Software and Hardware Architectural Design

A method best-supported by



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January 15th, 2015



This set of slides is a light introduction to Arcadia. The method is today extensively detailed through different Thales documents which are not publicly available: Reference guide, practitioner's guide, encyclopedia of concepts, etc. Fully publishing publicly the detailed Arcadia method is a major objective of the 3-years Clarity consortium. This will however not be immediate, as a significant work is necessary to remove Thales references and find the best support (books, standardization technical reports, etc.).

The public publishing process will also probably lead to an adaptation of some of the Arcadia existing terminology. Without changing the goals and semantics of the Arcadia current content, a few concepts will most likely be renamed.

For any question about the method and its usage within Thales or to directly exchange with us, please contact <u>arcadia-contact@thalesgroup.com</u>









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- ARCADIA Goals and Action Means
- ARCADIA Concepts
 - Examples
 - Capella, a workbench supporting the method
 - ◆ Engineering Steps ► OA ► SA ► LA ► PA ► EPBS ►
 - Focus on Functional Analysis
 - Focus on Justification and Impact Analysis
 - Focus on Early Validation

◆ARCADIA Methodological Approaches ▶

Transitions, Requirements, IV&V

◆ARCADIA wrt Standards: xAF, SysML, AADL... ►

Benefits of ARCADIA





Current Engineering Practices and Gaps

Engineering practices and their limits





4 / The System Engineering « Ecosystem » Challenge: Collaboration





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- "Full Requirements driven approach weaknesses"
- Bad understanding of CONOPS/CONUSE**
- Incoherent reference & decisions between engineering specialties
- Poor continuity between engineering levels
- Late discovery of problems in definition & architecture
- Underestimated Architectural Design impact / benefit
- No anticipation of IV&V, no functional mastering
- No justification, no capitalisation for reuse/product line

* Deadly Sins: Péchés capitaux
** CONcepts of OPerationS, CONcepts of USE
*** IV&V : integration, verification, validation



- Textual requirements are today the main vector of technical management contract with the customer
- However they have significant limitations:
 - Informally described and not adapted to validation by formal methods
 - Inadequate to support Design
 - Unable to describe a solution
 - Traceability links Creation process unclear and hard to formalize
 - Traceability links unverifiable
 - Difficulties to securely reuse requirements alone

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Requirement-Based Approach



- No solution is described, only requirements allocation
- Definition of suppliers delivery is weak and not sufficient
- Checking quality of the definition is not possible before IV&V
- Thus, justification of definition is poor and unreliable
 - Components functional contents, behaviour, interface definition...
- Examples of consequences in IV&V :
 - Poor control of versioning and complexity
 - Missing components when verifying a requirement
 - No mastering of the consequences of non-maturities (PCR ...)
 - Poor mastering of behaviour(startup, non nominal states ...)
 - Difficulty in organizing / optimizing regression tests
 - Difficulty of locating faults and impact analysis ...

These problems increase along with system or project complexity



IVV : integration, verification, validation



ARCADIA Goals and Action Means

Solving the walls issue





A tooled method devoted to systems, software and hardware Architecture Engineering

- To understand the real customer need,
- To define and share the system architecture among stakeholders,
- To early validate system design and justify it,
- To ease and master IVVQ (Integration, Validation, Verification, Qualification).

- → Improve efficiency and quality of System Engineering
- ➔ Master complexity of products
- ➔ Foster and secure collaborative work of engineering stakeholders
- → Reduce development Costs & Schedule



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ARCADIA Action Means – Engineering Collaboration





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Seven Cardinal Virtues in System Engineering

☺ Bad understanding of operational use

© Incoherent reference & decisions between engineering specialties

⊗ Poor continuity between engineuring le rels

⊗Late dis givery of definition & architecture problems

⊗ Under estimated Archite cture impact / benefic

⊗N anticipation of IVVQ, no functional mastering

No justification, no capitalisation for reuse/product line

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Analyse and formalise stakeholders need: operational scenarios & processes, functional & non-functional need



Drive specialties through a unique, shared reference; coordinate and evaluate global impact of decisions on it

Share reference between engineering levels; secure its application for impact analysis

Early check the technical solution against Oper/Funct/NF need as well as against engineering constraints

Use architecture to strengthen engineering

according to engineering stakes

Manage **IV&V** using the common functional reference to schedule, define and master it

Capitalise by formalising definition and design, including decisions & justifications



What Arcadia Is and Is Not

ARCADIA is NOT...

• *An academic work or a toolvendor offer; Tested on toy problems*

© Designed for traditional topdown, waterfall or « V » lifecycle

⊗Only for large / complex projects

⊗Only for proj c s starting from scratch

⊗ Only for so tware dominant, or large system engineering, or...

⊗Costly ind complex to set and use

⊗*Restricted to system definition phase*

⊗1 bo un-mature to be used yet

ARCADIA is...

A set of practices **specified and tested by real projects engineers** wanting to address their top priority needs

Designed for adaptation to most processes and lifecycle constraints : bottom-up, legacy reuse, incremental, iterative, partial...

Used for bids and partial problems, down-scalable

Dealing with reuse, reverse engineering, evolution mastering, hot spots addressing

Used for thermal and power as well as information systems or software... architectures

Adjustable: Focus on your major problems first and you will get ROI

Also addressing & easing IV&V (integration verification validation) Tested in tens of operational contexts



Needs to Support Collaborative Architecture Building



From Requirements Allocation to Architecture Mastering



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The Long Way to Master Complexity...



Complex Systems Design & Management 2011 This document and any data included are the property of Thales. They cannot be reproduced, disclosed or used without the compar



ARCADIA Concepts

Examples





Method Steps











User Need

System Need

Notional Solution

Final Solution

Sub-contractors input ∭ ■ Capella





An Example of Modelling & Early Validation: In-Flight Entertainment System

Playing videos on demand Listening to music Surfing the web Gaming...









Operational Analysis: Example





Functional Need Analysis - Example



Logical Architecture - Example





Physical Architecture



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EPBS and Components Integration Contracts



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Self-Protection System Example (Bird Eye)



Exampe of Physical Architecture Overview





ARCADIA Concepts

Introduction to Arcadia engineering steps





Concepts, Shared Assets and Justification Links





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Behaviour Description Means

Operational Analysis

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System Functional & NF Need



Logical Architecture



Physical Architecture



Product Breakdown





Dataflow: Functions, op. activities interactions & exchanges









Data model: Dataflow & scenario contents; Definition & justification of interfaces



Scenarios: Actors, system, components interactions & exchanges



Behaviour Description Means

Operational Analysis



System Functional & NF Need



Logical Architecture

	to
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Physical Architecture



Product Breakdown







Architecture Description Means

Operational Analysis



System Functional & NF Need



Logical Architecture



Physical Architecture



Product Breakdown





Component wiring: All kinds of components



Breakdown : Of all concepts

Dataflow: Functions, op. activities interactions & exchanges



Allocation:

- op. activities to actors,
- functions to components,
- behav. Components to impl. Components
- dataflows to interfaces,
- elements to configuration items



The Engineering Triptych, 'Three Legs Better Than One'





ARCADIA Concepts

Capella workbench, a tooled supporting the method


ARCADIA Support by Capella Workbench (1/2)





Capella solves some of the weaknesses of COTS* or OSS*:

ARCADIA Method support & guidance for modelling

• Method Steps, encyclopaedia, rules, diagrams...

User-oriented Semantics

• Engineer concepts rather than abstract/profiled language

Support for « modelling in the large »

• Performance on large models, ergonomics, modelling aids...

- Support for viewpoint extensions, modelling & analysis
 Model extensions, diagrams extensions, viewpoint management...
- « Semantic » Import/export capabilities (excel, SysML, AF, ...)
- Yet ARCADIA is also deployed using other tools
 Excel/Access, Rhapsody, System Architect/DoDAF...
 with reduced capabilities, however

* COTS: Commercial Off The Shelf * OSS: Open Source Software



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Operational Analysis





- Focuses on analysing the needs and goals, expected missions & activities
- Is expected to ensure good adequacy of System definition with regards to its real operational use – and define IVVQ conditions

Outputs : Operational Needs Analysis

- Needs, in terms of actors/users,
- Operational capabilities and activities,
- Operational use scenarios (dimensioning parameters, operational constraints including safety, security, system life cycle....)



Operational Analysis: Main Concepts (1/2)

oc	 Operational Capability
	 A capability is the ability of an organisation to provide a service that supports the achievement of high-level operational goals.
	 Operational Activity
@ OA 1	 Process step or function performed toward achieving some objective, by entities that could necessitate to use the future system for this
	 e.g. Control traffic, go along a place, detect a threat
	 Operational Entity
紀 臣 E 1	 An operational Entity is a real world entity (other system, device, group or organisation), interacting with the system (or software, equipment, hardware) under study, or with its users
OA 1	 Operational Actor
Ŷ	 An actor is a [usually human] non decomposable operational Entity
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Operational Analysis: Main Concepts (2/2)







Operational Interaction

- Set of Operational services invocations or flows exchanged between Operational Activities, (e.g. Operational Interactions can be composed of Operational data, events...).
- Operational Process
 - A logical organization of Interactions and Activities to fulfil an Operational Capability
- Operational Scenario
 - A scenario describes the behaviour of a given Operational Capability



Operational Analysis Workflow and Main Diagrams





System Need Analysis





Define how the system can satisfy the former operational needs:

- System functions to be supported & related exchanges
- Non functional constraints (safety, security...)
- Performances allocated to system functional chains
- Role sharing and interactions between system and operators

Checks for feasibility (including cost, schedule and technology readiness) of customer requirements

Outputs: System Functional Analysis description

• Interoperability and interaction with the users and external systems (functions, exchanges plus non-functional constraints), and system requirements



System Analysis: Main Concepts (1/2)

System

- An organized set of elements functioning as a unit.
- An aggregation of end products and enabling products to achieve a given purpose.



🔁 System

- System Actor
 - External actor interacting with the system via its interfaces



• System Mission

- A mission describes a major functionality of the system from a very high level point of view. It is a reason why the system is developed.
- high-level operational goal



🗊 SF 1

System Capability

• A capability is the ability of a system to provide a service that supports the achievement of high-level operational goals

System Function

- Function at System level
- A function is an action, an operation or a service fulfilled by the system or by an actor when interacting with the system
- e.g. 'measure the altitude', 'provide the position'



System Analysis: Main Concepts (2/2)

Exchange and Port

- An Exchange is an interaction between some entities such as actors, the system, functions or components, which is likely to influence their behaviour.
- e.g. tuning frequency, radio selection command...
- The connection point of an exchange on an entity is called a port.

Functional Exchange

• Piece of interaction between functions that is composed of data, events, signals, etc. A Flow Port is an interaction point between a Function and its environment that supports Exchanges with other ports

Scenario

- A scenario describes the behaviour of the system in a given Capability.
- Scenarios permit to specify the dynamical behaviour of the system by showing interaction sequences performed by the actors and by the system

State

≤ State1

Mode1

• a physical and operational environment condition

Mode

• a type of operation in a given state of the system, or the performance level within a state



System Analysis Workflow and Main Diagrams





Logical Architecture





- Intends to identify the system components, their contents, relationships and properties, excluding implementation or technical/technological issues. This constitutes the system logical architecture.
- All major [non-functional] constraints (safety, security, performance, IVV...) are taken into account so as to find the **best compromise** between them.

Outputs : selected logical architecture:

- Components & interfaces definition, including formalisation of all viewpoints and the way they are taken into account in the components design.
- Links with requirements and operational scenarios are also produced



Logical Architecture Design: Managed Entities

Logical Function

• Function applied at Logical level

Logical Component

- Logical Components are the artefacts enabling a notional decomposition of the system as a "white box", independently from any technological solutions, but dealing with major system decomposition constraints
- Logical components are identified according to logical abstractions (i.e. functional grouping, logical interfaces)



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Functional Exchange

• Piece of interaction between functions that is composed of data, events, signals, etc. A Flow Port is an interaction point between a Function and its environment that supports Exchanges with other ports



Component Exchange

• Represent the interactions between Logical Components



Logical Architecture Workflow and Main Diagrams





Physical Architecture





- Intends to identify the system components, their contents, relationships and properties, including implementation or technical/technological issues
- Introduces rationalisation, architectural patterns, new technical services and components
- Makes the logical architecture evolve according to implementation, technical & technological constraints & choices (at this level of engineering)
- The same 'Viewpoints-driven' method as for logical architecture design is used for physical architecture definition
- Outputs : selected Physical Architecture:
 - Physical Components, including formalisation of all viewpoints and the way they are taken into account in the components design
 - Links with requirements and operational scenarios



Physical Function

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• Function applied at physical level

Physical Component

• Physical Components are the artefacts enabling to describe physical decomposition of the system to satisfy the logical architecture identified at the upper abstraction level. Physical components are identified according to physical rationale (i.e. components reuse, available COTS, non functional constraints...).

• Two natures of components :

- Behaviour
 - physical component in charge of implementing / realising part of the functions allocated to the system
 - e.g. operational software, radar antenna, ...
- Node or implementation
 - material physical component, resource embedding some behavioural components, and necessary to their expected behaviour
 - e.g. motherboard, units of memory, middleware's and operating systems ...



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Physical Architecture Design: Main Concepts (2/2)



- Component Exchanges are meant to be used between Behaviour Components.
 - They are identical to the Component Exchanges of the System Analysis and the Logical Architecture



- Physical Links are non-oriented material connections between Node Components, through Physical Ports.
 - They realize Component Exchanges, and appear in red on the diagram



Physical Architecture Workflow and Main Diagrams





End-Product Breakdown Structure





- At this step, Configuration Items (CI) contents are to be defined in order to build a Product Breakdown Structure (PBS)
 - By grouping various former components in a bigger CI easier to manage,
 - Or by federating various similar components in a single implementation CI that will be instantiated multiple times at deployment
- Defines the "final" architecture of the system at this level of engineering, ready to develop (by lower engineering levels)
- Allocation of requirements on configuration items
- Consideration of industrial & subcontracting constraints
- OutputsEPBS





Focus on Functional Analysis, different engineering approaches





Top-down functional breakdown:

- Describe need as a few interrelated high level functions
- Refine each function, and associated exchanges
- Hierarchical, recursive approach

Bottom-up requirement-driven:

- Often used to formalise textual requirements
- "translate" each requirement into elementary functions, exchanges, and constraints on them
- Then synthesise higher level views by grouping elementary (leaf) functions into mother functions
- And synthesise exchanges by grouping them into categories

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Use case - driven:

- Start building scenarios to illustrate system use & external interactions (or components and internal interactions)
- Then define functions at each end of exchanges
- Then enter a bottom-up approach to synthesise functions





Operational analysis – driven:

• For each operational activity or interaction, consider system and actor functions to support it



Functional Chain – driven:

- Define major system traversal expectations
- Deduce associated functional chains, populate them with functions
- Enrich functional analysis, reusing and linking existing functions
- Then enter a bottom-up approach to synthesise functions



Several ways could (should?) be mixed and interleaved

• Other ways can be considered as well

All ways should converge to the same final model contents, no matter how the building steps were ordered



What Kind of Functional Analysis?

Architecture Frameworks / IDEF0 -like?

- Uses of a same function in different diagrams may differ or oppose each other (eg, Enterprise Architect)
- No explicit definition of inputs and outputs independently from diagrams
- Poorly adapted to Reuse of functions & Use case consolidation

- Definition of in/out ports on functions, to express "direction for use" of the function
 Function/Ports definition is shared among all uses & diagrams
- Functional exchanges are also shared





What Kind of Functional Analysis?

SysML blocks concept -like?

- Huge work to manage & update delegation (\overleftrightarrow) of ports
- No direct link between feaf (\mathbf{H}) functions
- 😕 Not adapted to bottom-up approaches and model evolution
- Any function can be linked to any other
- \rightarrow Functional exchanges of the parent are just moved (drag & drop) towards the relevant child function in charge of managing the exchange
- Automated graphical synthesis at parent level







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Data Flows or Activity Diagrams?

Activity diagrams?

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- ^(C) Mix data flow and sequence flow
- Same limits as IDEF0
- Poorly adapted to Architecture Definition (no control flow in interfaces!)



- Control flow depends on context, while dataflow is intangible
- Restriction to "Dataflow" concept and diagrams:
 Dependencies between functions, as expressed by (oriented) functional exchanges linking their ports,
 Nature of data, information, signals, and flows... exchanged between functions Specified on exchanges.
 No pure sequence flow if no data is exchanged
 Scenarios (sequence diagrams) can express context-dependent ordering or precedence constraints









Focus on consistency and impact analysis, interface definition and justification





Connect elements





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Routing data inside Components

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Capella

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Same for Components, adding Interfaces in order to group exchangeItems







Early Validation: Multi-viewpoint approach for collaborative engineering and non-functional analysis




Architecture Building & Design: the Art of Compromise

The Product Architecture must deal with potentially contradictory Constraints, which impact Breakdown:

- Certification...

 Performances (reaction time & critical paths, processing capacities...)

 Maintainability, Reliability
- Mapping on [existing] hardware, middleware, reference Architecture...
- Functional grouping Consistency
- Weight, thermal dissipation, power consumption
 Cost, time schedule, skills
- Complexity of internal interfaces
- Human Factors
- Dependency in System Integration
- Security
- Ease of sub-contracting
- Reuse, existing Legacy, Product Line Policy
 Modularity, Ability to evolve
- Available technologies, COTS.

- Safety
- Performances
- Complexity of internal interfaces
- Ease of System Integration
- Cost, sub-contracting

• ...

 Building an appropriate Architecture means finding the most acceptable
 Compromise between these Viewpoints

Then a detailed design & check according to each viewpoint is required

- ➔ Fine-grain Analysis per viewpoint must
- start from architecture model, and
- update/validate first hypotheses



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Early Validation: Specialities Know-how Confronted to Architecture



Multi-viewpoint trade-off analysis (see ISO 42010 standard)



Architecture Definition Lifecycle Process





Method Adaptation to Each Domain: Know-how Capture

Support of multi-viewpoint Trade-off Analysis

Express N-F constraints & Need inside operational/functional need models

Capture domain know-how on common architecture for each Viewpoint:

- Dedicated concepts (model extensions) \bigcirc
- Architecture checking rules & algorithms \bigcirc
- Dedicated diagrams and \bigcirc graphical annotations

Analyse each candidate architecture against all viewpoints, locate defects and correct



Operational

Quickly Iterate

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Performance Non-Functional Viewpoint



Safety Non-Functional Viewpoint



1° Automatic analysis:

Rule: "No single source for major failure condition"
Not met for video







Operationa Analysis

System Need

Analysis

Logical

Architecture

Physical

Architecture

EPBS

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Multi-Viewpoints Trade-off



Histogram view will be available in Capella in 2015 (see Kitalpha)





Other example of Modelling & Validation: On-board Electrical Power System



Energy & Thermal system Of a commercial Aircraft





Three Interleaved, Multi-Physics Models





Power Systems Example: Dedicated Viewpoints



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ARCADI

« Model Once, Use Many »: The Blue Line Vision





ARCADIA Methodological Approaches

Transition, relationship to requirements, IV&V





Support of Consistency Between Engineering Levels



Automated Transition between Engineering Levels

- Iterative, conservative
- Coherency control

Mastering complexity through multiple abstraction levels



Recursive Application to Each Engineering Level







Top-Down Vs Bottom-Up, Incremental, Iterative...

Example of progressive building





- New model-based engineering approaches such as ARCADIA seek (among others) to overcome textual requirements limitations
- The need is formalized in a shareable form, that can easily be analyzed and validated
 - Operational and functional analysis
 - Traceability links with textual requirements
- Textual requirements are complemented (and not replaced) and validated by models and their use
- The solution is formalized, traced and justified (partially validated) by the model architecture
- Previous traceability links are now based on a unifying model and an explicit and verifiable process that secures engineering

IV&V: integration, verification, validation This document and any data included are the property of Thales "Company" S.A. They cannot be reproduced, disclosed or used without the company's prior written approva



For Customers who require it, textual requirements are still the main vector

- For the Customer, Functional description is an explanation and / or additional support deepening specifications
- Traceability towards engineering artifacts (architecture, tests ...) is still ensured by User Requirements (UR)
- It is made internally through the model: requirements <-> model <-> artifacts
- System Requirements (SR) add to the UR only those requirements that are strictly necessary to communicate and validate the need
- Based on the model as a negotiation support



Internally, models carry most of the description of need and solution

- Anything that can be efficiently expressed in the model is formalized that way ("modeled requirements")
 - In this case, it is unnecessary to create or refine textual requirements (would be redundant)
 - Internal requirements (textual) are added where necessary:
 - Either to express a constraint or an expectation, more precisely than the model,
 - Or if it is difficult to represent and capture a specific need in the model
- The customer requirements (UR) remain traced in the model and towards engineering artifacts, for justification purposes
- Engineering, subcontracting and IVVQ are driven by the model
 (To be adjusted according to the maturity of subcontractors)
- A posteriori check of coverage / satisfaction of these requirements is done



Comparing Approaches for Requirement Engineering



- Test campaigns are constructed from model scenarios and functional chains
 - Refinement (detailed scenarios, not nominal ...), complements, details (ranges, expected results ...)
 - Traceability links

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- Between test campaigns and delivery versions
- Between tests and scenarios / functional chains
- Validation of textual customer requirements is achieved by exploiting the indirect links
 - Tests scenarios / CF functions requirements







Using ARCADIA Engineering Models to Drive IV&V





ARCADIA wrt Standards: xAF, SysML, AADL...

Yet another Formalism?





ARCADIA goes beyond Formalisms & Languages:

Method defining full model design & conformance rules
 How to define elements
 How to link and relate them to each other
 How to justify and check definition

- Operational Analysis & Capability integration
- Modelling Viewpoints for non-functional constraints support
 Safety, Performance, HF, RAMST, Cost...





ARCADIA goes beyond Formalisms & Languages:

- Semantic architecture Validation through Engineering Rules formalisation
- Multi-viewpoints analysis coupled with fine-grained tuning
- Extensible: viewpoints, model, diagrams & rules





ARCADIA Formalism Vs DoDAF, NAF...





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ARCADIA Formalism Vs UML2, SysML, AADL...



Common or Similar Concepts:

- •Blocks, parts, (sub)components
 - •Data, constraint properties
- •Ports, flows
- States & modes
- Profiles & libraries...
- •Bus, connection
- Processors, Memory... (extension) AADL
- •Threads, processes... (extension)

Similar Capella Diagrams:

- Activity diagram,
- •Block Definition diagram,
- •Internal Block diagram,
- •Package diagram,
- •Requirement diagram,
- •Sequence diagram,
- •State Machine diagram,
- •Use Case diagram,
- •Allocation tables...



ARCADIA concepts are directly compatible with architecture languages such as

- DODAF/NAF Architecture Frameworks,
- UML2 & SysML,
- AADL, ...

These formalisms can interoperate with ARCADIA, it is just a matter of import/export tooling:

- Export tooling can (will) be developed,
- Selective Import can (will) be developed (e.g. functional analysis, components...)
- Global Import could be possible under method conformance conditions





Benefits of ARCADIA

A quick summary of features and capabilities







Architecture Vs non-functional need confrontation

Viewpoint analysis traceability & implementation links









Summary of Expected Benefits



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Summary of Contribution to Expected Benefits



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Different purposes & steps in ARCADIA deployment



- Do not model anything if you don't know for what purpose
 Build models according to the way you will exploit them
 And according to users / addressees
- Do not model in details if you are not able to keep the model up to date
 Adjust stopping criteria accordingly
- If you want quick Return on Invest, keep focussed on your major problems / challenges first
- Favor modelling for several usages "Model once, use many"
 In order to maximise ROI and motivate for maintenance

